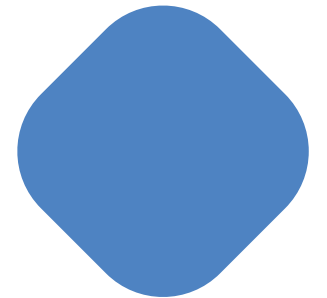
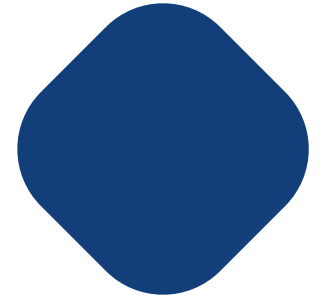
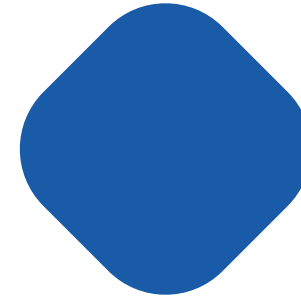
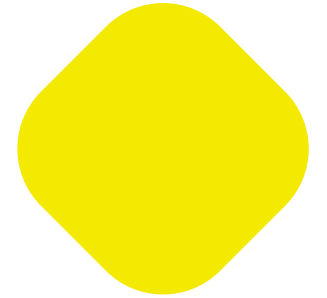
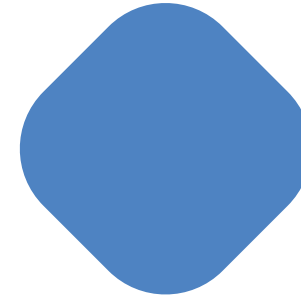
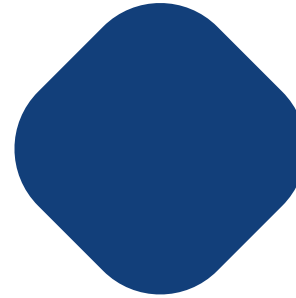


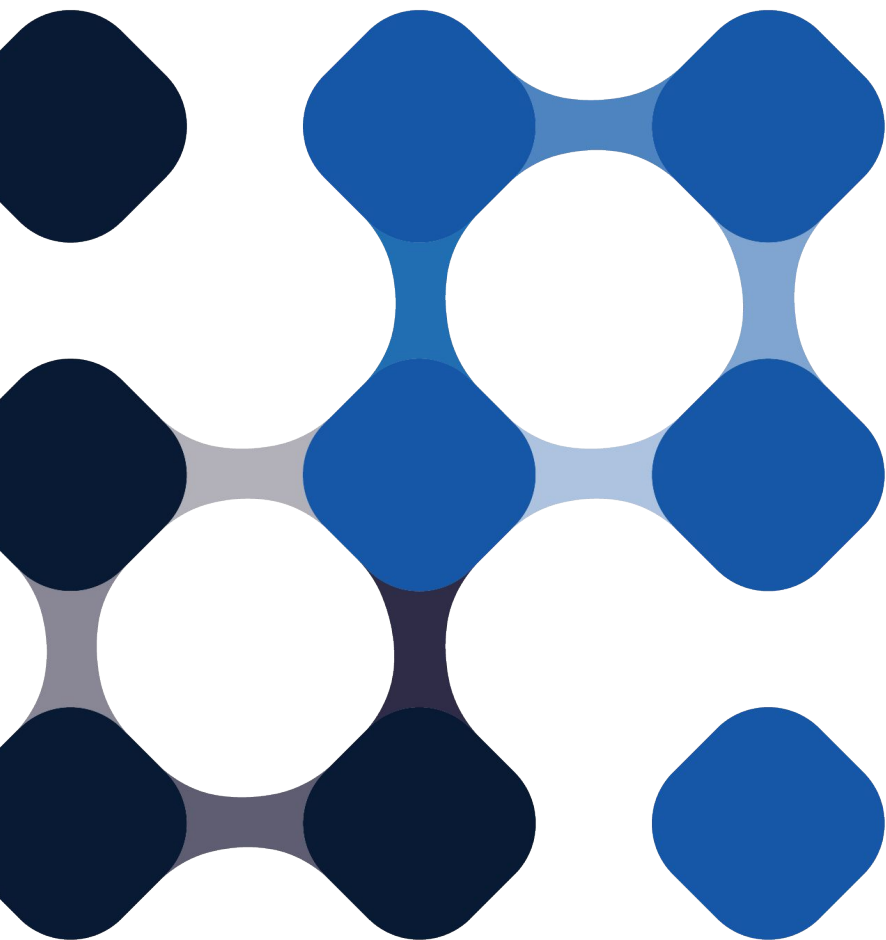


CORPORATE PRESENTATION

Materials Recovery Innovation

CLN doesn't just recover waste, we
rethink what it can be.





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CLN is a Materials Recovery Innovation Company

CLN Global Inc. is a materials recovery innovation company. Its leading team of materials scientists pushes the boundaries of what's possible, commercializing validated technologies that unlock new value from complex waste streams. CLN's operational network was purpose-built to compound recovery capabilities across every facility.

The company transforms recaptured materials into high-value resources ready to re-enter the supply chain, delivering a total circular solution to the world's largest manufacturers. CLN is building the circular economy infrastructure that will power the next industrial era.

CLN doesn't just recover waste - it rethinks what it can be.



Materials science leadership

A leading team develops solutions for the hardest post-industrial and hazardous waste streams: aluminum, plastics, airbags, explosives, batteries, and contaminated soils.



One centrally-resourced network

A single point of entry with a footprint across the epicentre of heavy manufacturing means efficient processing, lower transportation costs and overhead than fragmented single-stream providers.



High-value resources

Recaptured materials returned to the supply chain as raw feedstock. Streams-to-landfill today become value tomorrow. CLN's "waste to worth" model returns recaptured materials to market.



Circular infrastructure and ESG performance

Measurable landfill and incineration diversion with verified circular outcomes means credible data for sustainability commitments and reporting, already validated by blue-chip customers.

WHY WE EXIST

Our Vision & Mission



Vision

A future where CLN has set the benchmark for the recovery and reuse of end-of-life materials, with the company's proprietary processes replacing disposal as the industry-wide standard.



Mission

To expand the boundary of what's recoverable, turning complex industrial problems into circular solutions through material science and innovative technology.

We've shown enough discipline for our vision to be no longer theoretical.
It's now executional.

Why CLN?

350B+

~lbs of plastic, metal and hazardous waste produced in North America every year, and demand for resource recovery keeps growing



Reshoring of manufacturing

Every plant brought back to North America needs raw material, **The time is now for specialized waste management and circular tech**. Recovered material is the only domestic feedstock that can scale at the speed manufacturers are actually moving.



Rising consumption means greater need for materials recovery

More consumption by North American consumers is driving demand for safe handling of post-industrial and hazardous waste streams. CLN acquires its input at negative cost and sells a product that competes on spec, and **feedstock is only growing**.



Manufacturing complexity needs better infrastructure

Complex separation requirements are removing competitors, and adding new volume all at once. Status quo recyclers can't transform fast enough. **The private sector is rushing to solve the issue with investments in new infrastructure, like CLN's network**.



Reducing reliance on foreign-sourced materials

Access to industrial and critical materials is now a policy imperative. **Materials recovered domestically is the only supply that can't be embargoed**. CLN converts geopolitical exposure for domestic supply chains into a contractable asset.

PROBLEM: Growing Need for Sustainable, Standardized, and Customer-Centric Waste Management Solutions

The waste management and recycling industry is fragmented, outdated, and monopolized – creating an urgent need for a scalable, sustainable, and customer-centric solution.



Fragmented Market

The environmental services industry remains highly fragmented, with inconsistent practices and a lack of transparency and accountability.



Aging Ownership

A generational shift is underway as long-time owner-operators near retirement, creating space for new entrants to reshape the industry.



Limited Infrastructure

For decades, the sector has focused on landfill and incineration as default solutions, overlooking opportunities to turn waste into valuable resources.



Sustainable Solutions

Customers are actively seeking viable, sustainable alternatives to traditional service providers.



Rising Customer Awareness

Corporations now face growing ESG pressures to eliminate waste-to-disposal practices.



Monopoly Fatigue

Regional markets are dominated by large incumbents, creating strong demand for competitive alternatives.

SOLUTION: We're building the Next Generation of Circular Infrastructure

We create integrated waste management solutions by combining infrastructure ownership, technology, and consolidation – unlocking growth and sustainable value across the recycling ecosystem.



Industry Consolidation

Consolidating end-of-life disposal sites and introducing technology-driven efficiencies into a sector that has seen little innovation for decades.



Own the Infrastructure

Leveraging proven platforms to offer customers a true alternative to landfill and incineration.



Technology & Automation

Integrating and operating facilities using advanced technologies and AI, thus automating processes and improving material-recovery efficiencies.



Sustainability Advantage

Delivering flexibility, transparency, and measurable sustainability outcomes to reduce environmental impact.



Customer-Centric Alternatives

One relationship to manage a myriad of waste challenges: a competitive, modern, customer-centric single-solution provider instead of regional monopolies.



Multiple Revenue Streams

Redefining waste management while creating long-term value for customers and investors.

How We Do It: One Platform, Two Verticals

CLN operates under two complementary verticals that create synergies within and across both verticals.



Post-Industrial Recycling

- Aluminum, including difficult-to-recycle laminated, coated and contaminated grades
- Plastics, focused on post-industrial scrap processed into recycled feedstock and products
- Related manufacturing waste streams including cardboard and paper



Hazardous Waste Processing, Recycling & Recovery

- Compressed gas, aerosols and solvents
- Airbags, explosives, batteries and vapes
- Containerized waste and metal-bearing industrial byproduct
- Hazardous soils, including PFAS remediation
- Secure destruction and field services

Same customers. Same industries. Shared facilities, permits and services. One manufacturer generates trust for both recyclable and hazardous streams. A customer won in one vertical instantly becomes a customer of the other.

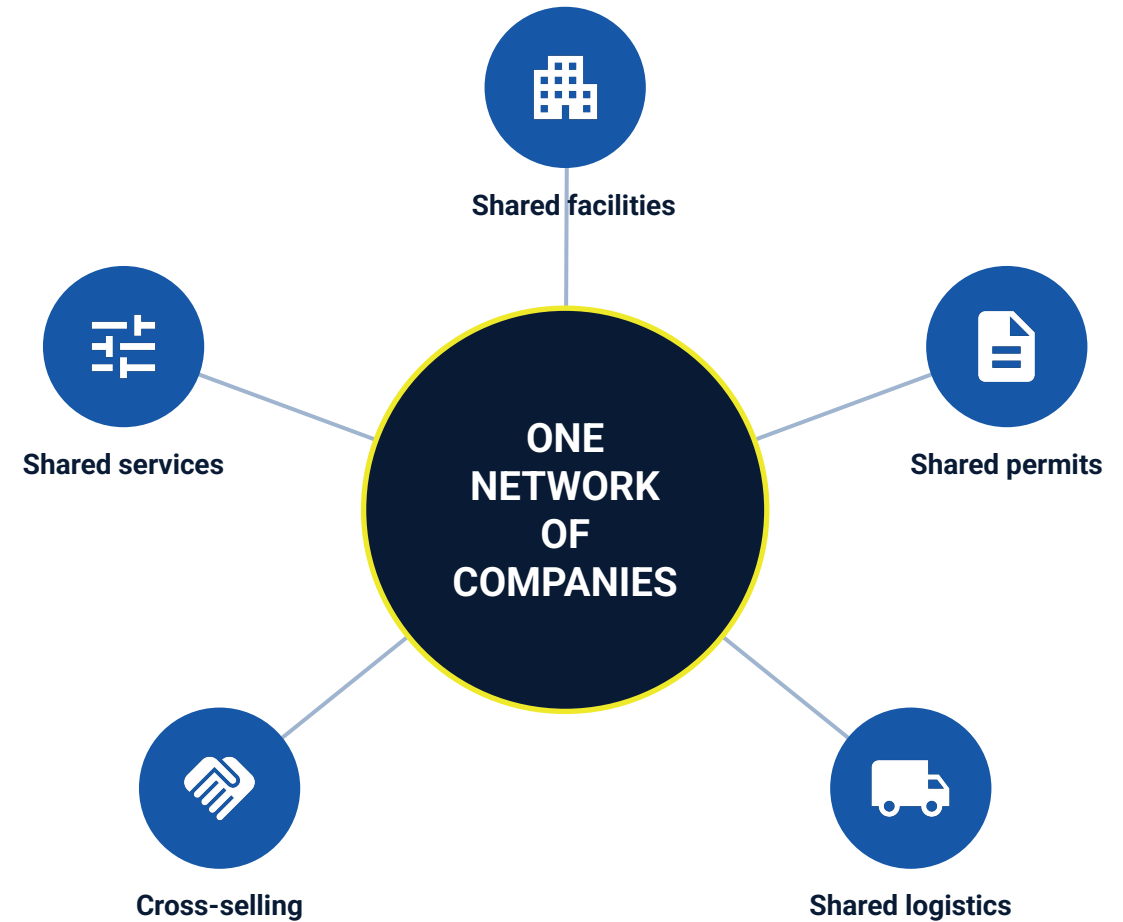
Better Together: Why Our Network

Manufacturers rely on plastics, non-ferrous metals, paper and glass to produce consumer products and generate complex byproducts doing it.

CLN links secure destruction with processing of the full range of manufacturing byproducts: we offer blue-chip customers a one-stop solution with efficient processing, lower logistics costs and access to advanced recycling tech.

Clients don't need multiple locations or multiple waste ports of entry. They call us. A centralized 'waste to worth' service model unlocks new revenue with lower overhead.

Our locations sit across the industrial northeast Atlantic where transportation cost has historically decided the cheapest recovery option. CLN is providing competitive, modern, customer-centric solutions in regions that have been dominated by monopolies.



From Waste to Worth

Our “competitors” focus on waste-to-energy and incineration. CLN offers the better-value solution: our materials scientists continually develop processes to recover what was formerly waste and return it to industrial streams as raw feedstock.

We offer a suite of services across multiple waste streams, centralized in one network. The same customers access different services; waste streams have cross-synergies. We look at the whole solution.

Materials Science Meets Customer Service

Our continuous R&D pipeline commercializes materials science that turns their written-off waste into spec-grade industrial feedstock.

WHAT WE ARE NOT

-  **Not a disposal company**
-  **Not brokers. We don't resell others' capacity**
-  **Not business-to-consumer recycling**
-  **Not a single-stream niche processor**
-  **Our facilities, integration process for new waste streams, and materials science IP are wholly owned and operated.**

Where We Are Today

Platform comprised of high-quality assets. Combining deep industry experience of with M&A and capital markets experience.



Proven earnings track record

We generate significant returns by executing on a disciplined M&A strategy.



Blue-chip validation

Operations audited and validated by Fortune 500s across automotive, manufacturing and CPG.



Contracted recurring revenue

Contracted feedstock from tier-1 automotive, industrial and post-consumer waste producers



Growing proprietary IP

Materials science that expand what is recoverable and integration processes that grow existing assets, acquired via well-structured deals



Repeatable M&A strategy

Proven playbook for finding, acquiring and integrating established operators, then unlocking value through integration and cross-selling.



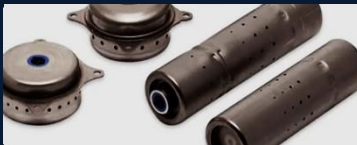
Experienced team, well-positioned Board

Decades of operational and commercial experience across recycling, metals and plastics

OPERATING FACILITIES

Lacero Solutions

Toronto, ON — Secure Destruction & Airbags



CT Metal

Ansonia, CT — Specialty Aluminum

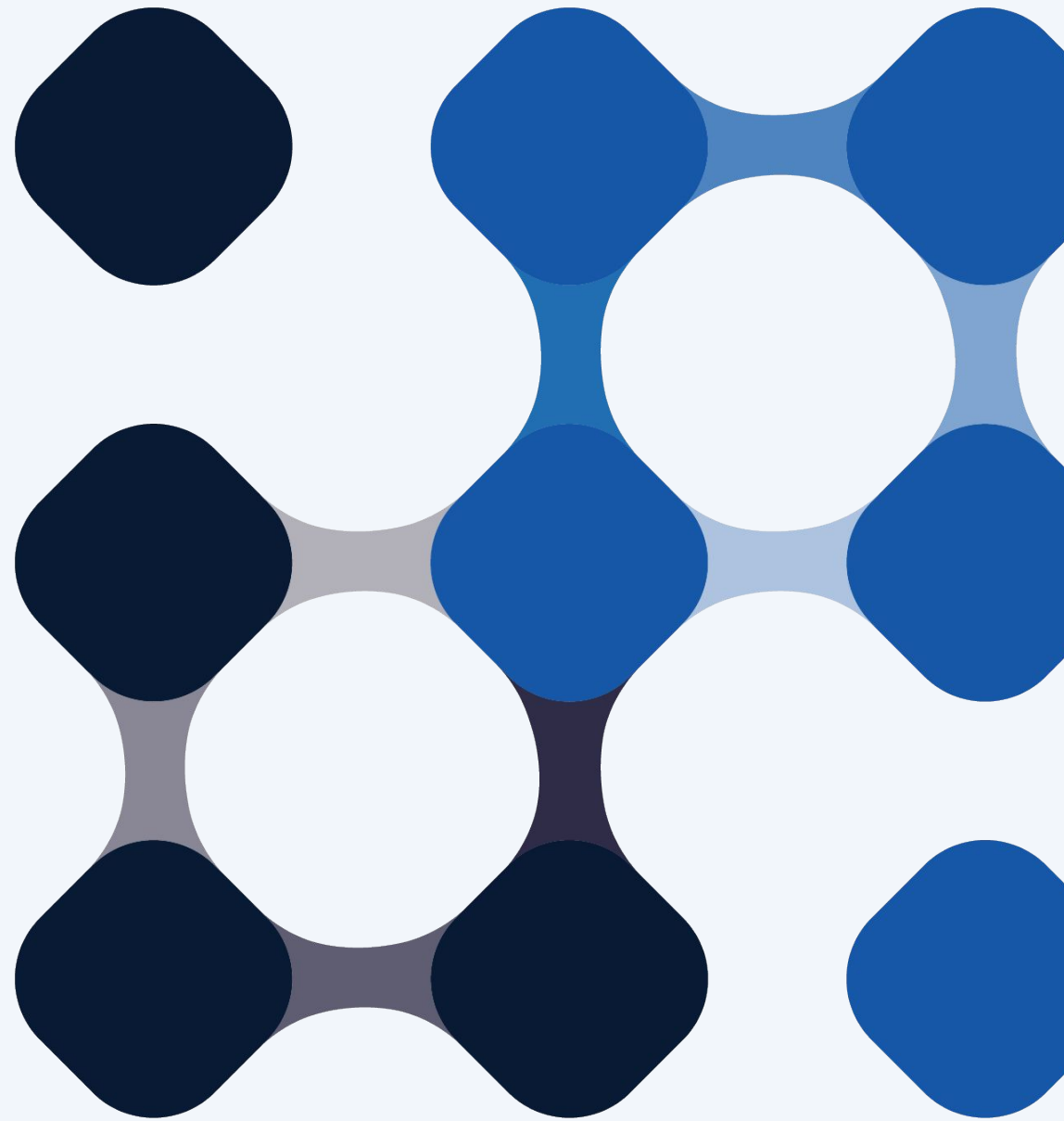


Min-Tech

Campbellford, ON — Plastics & Absorbents



Our Team



Executive Team



Tim Johnston
CEO

Mr. Johnston is a seasoned entrepreneur and business leader with extensive experience in developing technologies and founding companies focused on extracting and processing energy transition metals. He brings a multidisciplinary background, having served as Founder, Executive Director, CEO, and Senior Consultant across ventures. Mr. Johnston holds 100+ patents and has led multiple companies from start-up to go-public transactions and profitable exits.



Arjun Kochhar
CFO

Mr. Kochhar is a seasoned financial professional with a background in accounting, audit, and financial management. Formerly at Deloitte, he worked with public and private companies on compliance, taxation, and reporting. Through Arkilos, he offers fractional CFO and controller services, focusing on strategic planning, risk management, and helping businesses achieve success.



Charlie Macfarlane
General Counsel

Experienced business and corporate lawyer with in-house experience across the metals, mining and industrial recycling sectors, including with publicly traded and privately held companies. Advises on corporate and commercial matters, corporate governance, and corporate secretarial matters, delivering practical, results-driven legal solutions focused on business growth, regulatory compliance and risk management.



Sarah Riley
VP, Investor Relations & Communications

Communications strategist trained in journalism and public relations, and early mover in ESG and green marketing. Consultant to some of the world's largest critical minerals and manufacturing companies, trusted to manage investor-ready disclosures in complex stakeholder environments. Named one of Canada's Clean50 for engagement on waste, resilience and advanced energy systems.



Directors & Advisors



Erez Ichilov
Director



Mr. Ichilov is a critical minerals expert, including sustainable exploration, mining, processing, recycling and rehabilitation technologies enabling the transition to renewable energy sources.



Brad Morris
Director



Mr. Morris is an M&A and securities lawyer specializing in restructurings, capital formation, seed and follow-on financings, strategic acquisitions and business development having raised over \$800M across seven companies.



Jay Hambro
Advisor

Mr. Hambro is a seasoned business leader with extensive experience in financing and has deployed US\$10B in growth projects, led M&A strategies, and secured over US\$20B in funding for large-scale ventures.



Tom Mele
Advisor

With 46 years in industrial recycling, Mr. Mele is the President of CT Metal now a CLN company, operating since 1985, designing recovery systems that reclaim aluminum from composites others send to landfill.



Nick Popovic
Advisor

Mr. Popovic has been widely recognized as a thought leader with expertise in the extraction and processing of wide range of energy transition metals with more than three decades of experience.





Thank you

To learn more about CLN or to request additional information, please contact:

CLN Global Inc.
info@clnenv.com
clnenv.com